

UNITED STATES AIR FORCE

JEANNE M. HOLM CENTER  
FOR OFFICER ACCESSIONS AND  
CITIZEN DEVELOPMENT



George C. Marshall  
Henry H. Arnold

# ROTC

## AWARD SEMINAR

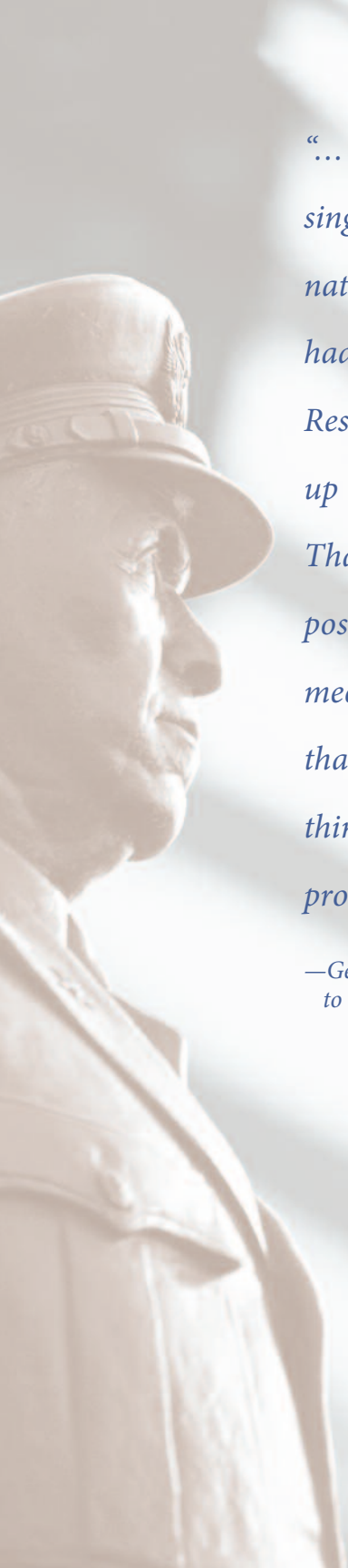
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*Gen. Henry "Hap" Arnold and Gen. George Marshall*

January 28-31, 2010

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*“... the most valuable single measure of national defense we had available was the Reserve Corps built up by the R.O.T.C. That has been of more positive assistance in meeting this emergency than any other single thing that has been provided by Congress.”*

*—General George C. Marshall  
to a Senate panel, April 22, 1941*

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## AWARD SEMINAR

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### Seminar Chairman

General John P. Jumper, USAF (Ret)

### Seminar Host

Brigadier General Teresa A. H. Djuric  
*Commander, Jeanne M. Holm Center for  
Officer Accessions and Citizen Development*

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January 28–31, 2010

Hyatt Regency Reston Town Center,  
Reston, Virginia



**GEORGE C. MARSHALL  
FOUNDATION**

Celebrating his legacy ★ Inspiring new leaders

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**Thursday, January 28, 2010**


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**1830 – 2030**      **Welcome Reception**  
 Regency Ballroom  
 (Dress: Civilian informal)

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**Friday, January 29, 2010**


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**0730 – 0830**      **Buffet Breakfast**  
 Grand Ballroom D (SS Blues)

**0830 – 0845**      **Roundtable Leader Orientation**  
 Tall Oaks

**0915 – 1015**      **Opening Session**  
 Grand Ballroom E–G (Service Dress)

*Presentation of the Colors*

*Welcome/Introduction of Seminar Chairman:*  
*Mr. Brian D. Shaw, President,*  
*George C. Marshall Foundation*

*Welcome/Introduction of Keynote Speaker:*  
*General John P. Jumper, Seminar Chairman*

*Keynote Speaker: General Norton A. Schwartz,*  
*Chief of Staff, United States Air Force*

**1030 – 1230**      **Roundtable Session A**  
 Breakout Rooms (SS Blues)

**1230 – 1330**      **Lunch**  
 Grand Ballroom D (SS Blues)

**1345 – 1545**      **Roundtable Session B**  
 Breakout Rooms (SS Blues)

**1545 – 1745**      **Open Time**

**1745 – 1815**      **Seminar Photograph**  
 Hotel Lobby (Service Dress)

**1815 – 1930**      **Dinner/Second Plenary Session**  
 Grand Ballroom D (Service Dress)

*Speaker: General Stephen R. Lorenz, Commander,*  
*Air Education and Training Command*

**2000 – 2100**      **Town Hall Meeting with**  
**Brig Gen Djuric and**  
**Holm Center Staff**  
 Regency Ballroom (Civilian Casual)

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## Saturday, January 30, 2010

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- 0700 – 0800**      **Breakfast Buffet**  
Grand Ballroom D (SS Blues)
- 0815 – 1015**      **Roundtable Session C**  
Breakout Rooms (SS Blues)
- 1015 – 1030**      **Refreshment Break**  
Grand Ballroom Foyer &  
Lake Audubon Foyer
- 1030 – 1230**      **Roundtable Session D**  
Breakout Rooms (SS Blues)
- 1230 – 1330**      **Lunch**  
Grand Ballroom D (SS Blues)  
*Speaker: Honorable Sheila Cheston,  
Executive Vice President, BAE Systems, Inc.*
- 1345 – 1700**      **Tours**  
*Assemble and board buses for guided tours of  
Washington DC: Washington Monuments, Air Force  
Memorial and other points of interest (civilian casual)*
- 1700 – 1830**      **Open Time**
- 1830 – 2030**      **Farewell Dinner**  
Regency Ballroom (Service Dress)  
*Speaker: Major General Judith A. Fedder, Director  
of Logistics, Air Combat Command*  
*Presentation of Award Certificates: General Jumper,  
Maj Gen Fedder, Brig Gen Djuric, Mr. Adams*  
*Remarks: Brigadier General Djuric*

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## Sunday, January 31, 2010

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- 0600 – 0800**      **Breakfast Buffet**  
Regency Ballroom (civilian casual)
- 0800 – TC**      **Transportation to Dulles Airport**  
*Cadets requiring early departure will be provided  
transportation to Dulles Airport and will be given a  
box breakfast at the time of their departure.*

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## SEMINAR CHAIRMAN

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### **John P. Jumper**

General, USAF (Ret); graduate, Virginia Military Institute and senior military schools; advanced degree, Golden Gate University; served a long and distinguished career in the United States Air Force culminating as Chief of Staff from 2001-2005. General Jumper is a command pilot with more than 5,000 flying hours, including 1,400 combat hours. He has had varied command and staff assignments in the US, Europe and Southeast Asia including command of a fighter squadron, two fighter wings, a numbered Air Force, and US Air Forces in Europe and Allied Air Forces Central Europe. He has served as Senior Military Assistant to the Secretary of Defense, Deputy Chief of Staff for Air and Space Operations and Commander, Air Combat Command.

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## SEMINAR SPEAKERS

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### **Sheila C. Cheston**

Executive Vice President, BAE Systems, Inc.; graduate, Dartmouth College; advanced degree, Columbia University School of Law. Ms Cheston is responsible for strategy, planning, finance, M&A and all legal matters associated with BAE Systems' US-based operating groups. She is also responsible for the Company's contracts, ethics, export control and security functions and is a member of the BAE Systems, Inc. Board of Directors. She has held key legal positions in the government serving as Special Associate Counsel to the President and as General Counsel of the US Air Force. She was a partner at Wilmer, Cutler & Pickering where she was head of the firm's Aviation, Defense, and Aerospace Group.

### **Teresa A. H. Djuric**

Brigadier General; Commander, Jeanne M. Holm Center for Officer Accessions and Citizen Development; graduate, Mary Washington College and senior military schools; advanced degree, University of Colorado; a variety of command and staff assignments including US Strategic Command representative to US Pacific Command; Commander, 21st Operations Group; Chief, Space Superiority Division, Deputy Chief of Staff for Strategic Plans and Programs, HQS US Air Force; Vice Commander, 30th Space Wing; Commander, 50th Space Wing.

## **Judith A. Fedder**

Major General; Director of Logistics, Air Combat Command; graduate, Michigan State University and senior military schools; advanced degree, Florida Institute of Technology; command and staff assignments in the US and Europe including service as Chief of Logistics Management at the Combined Joint Force HQS. for operations Proven Force and Provide Comfort; Commander, 65th Air Base Wing and Commander, US Forces Azores; Executive Officer to the Chief of Staff; Deputy Director of Legislative Liaison, Office of the Secretary of the Air Force; Commander, 76th Maintenance Wing.

## **Stephen R. Lorenz**

General; Commander, Air Education and Training Command; graduate, US Air Force Academy and senior military schools; advanced degree, University of Northern Colorado; a command pilot with 3,400 flying hours and a variety of command and staff assignments including Commander, 22nd and 722nd Air Refueling Wings, 305th Air Mobility Wing, the 34th Training Wing at the US Air Force Academy as the Commandant of Cadets. He has served as the Deputy Assistant Secretary for Budget, Office of the Assistant Secretary of the Air Force for Financial Management and Comptroller; Commander, Air University.

## **Norton A. Schwartz**

General; Chief of Staff, United States Air Force; graduate, US Air Force Academy and senior military schools; graduate degree, Central Michigan University; a command pilot with more than 4,400 flying hours and a variety of command and staff assignments in the US, Europe and Southeast Asia including Chief of Staff of the Joint Special Operations Task Force for Northern Iraq in operations Desert Shield and Desert Storm; Commander, Special Operations Command, Pacific; Commander, Alaskan Command, Alaskan North American Aerospace Defense Command Region and 11th Air Force; Director, The Joint Staff; Commander, US Transportation Command.

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# ROUNDTABLE TOPICS & LEADERS

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**1.**

## **Homeland Security**

*Leader: Lieutenant Colonel Bert Tussing, USMC (Ret),  
US Army War College*

Room: Grand Ballroom A

**2.**

## **Ethics: An Officer's Character**

*Leader: Captain James Campbell, USN (Ret),  
US Naval Academy*

Room: Grand Ballroom B

**3.**

## **Transnational Non-state Actors: the Major Threat to US International Security Interests**

*Leader: Brigadier General Russell D. Howard, USA  
(Ret), Senior Fellow, Joint Special Operations  
University*

Room: Lake Fairfax B

**4.**

## **Security Challenges in Afghanistan & Pakistan**

*Leader: Sonny Busa, Visiting Professor,  
Department of Social Sciences, US Military Academy*

Room: Grand Ballroom E

**5.**

## **The Evolving Mission in Iraq and the Gulf States**

*Leader: Colonel John A. Wahlquist, USAF (Ret),  
National Defense Intelligence College*

Room: Grand Ballroom F

**6.**

## **Israel and Its Neighbors**

*Leader: Tom Dowling (Ret), US Department of State*

Room: Tall Oaks

**7.**

**Africa: Escalating Security Challenges**

*Leader: J. Holmes Armstead, Jr., Visiting Professor of International Law, Washington and Lee University*

Room: Hunters Woods

**8.**

**China, Japan and the Koreas**

*Leader: Major Joseph Kim, USA, Assistant Professor, Department of Social Sciences, US Military Academy*

Room: North Point

**9.**

**Diversity Recruiting and Retention**

*Leader: Brigadier General Teresa Djuric, USAF, Commander, Holm Center for Officer Accession and Citizen Development*

Room: Lake Fairfax A

**10.**

**Russia: Ally or Antagonist?**

*Leader: John Concannon, Counterintelligence Directorate, Department of Energy*

Room: Grand Ballroom G

**11.**

**The Impact of a Nuclear Iran**

*Leader: Thomas M. King, Chief, Persian Gulf Analysis, INR/NESA, US Department of State*

Room: Lake Audubon

**12.**

**Joint Missions and Operations —VSR**

*Leaders: General Paul Gorman, USA (Ret)  
Paul B. Barron, Director/Archives & Library,  
George C. Marshall Foundation  
Thomas Donnelly, American Enterprise Institute*

Room: Grand Ballroom C

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## SPONSORS

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### UNITED STATES AIR FORCE

*General Norton A. Schwartz*, Chief of Staff

*General Stephen R. Lorenz*, Commander,  
Air Education and Training Command

*Brigadier General Teresa A. H. Djuric*, Commander,  
Jeanne M. Holm Center for Officer Accessions  
and Citizen Development

### GEORGE C. MARSHALL FOUNDATION

*John B. Adams, Jr.*, Chairman, Board of Trustees

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## SEMINAR ORGANIZATION

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### UNITED STATES AIR FORCE

*Colonel John M. McCain*, Commander, Air Force ROTC

*Colonel Daniel Doty*, Director of Operations,  
HQ, AFROTC

*Scott S. Gilley*, Chief, AFROTC Cadet Programs

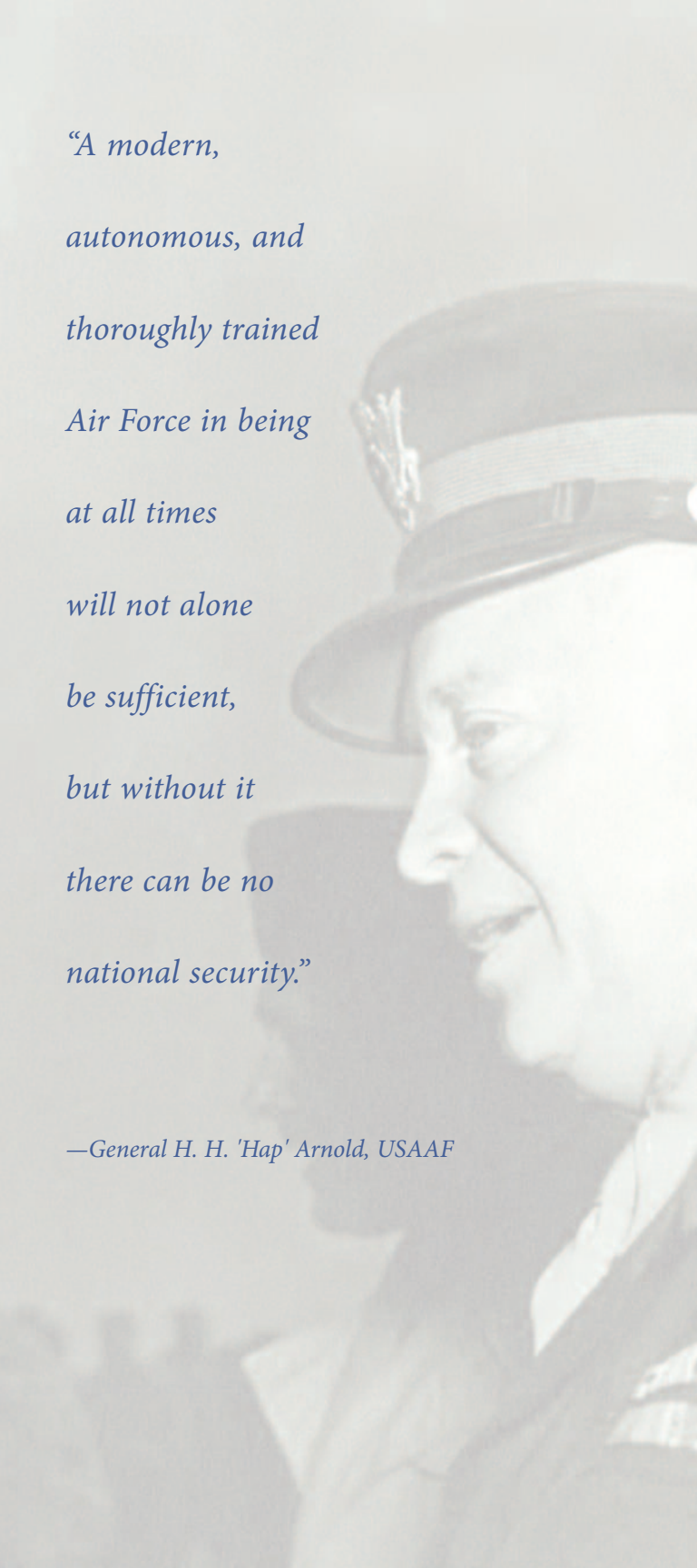
### GEORGE C. MARSHALL FOUNDATION

*Brian D. Shaw*, President

*Linda M. Maini*, Vice President and Director of  
ROTC Programs

*Deborah G. Barron*, Associate Director of  
ROTC Programs

*Leigh McFaddin*, Director of Development Services  
and Special Events



*“A modern,  
autonomous, and  
thoroughly trained  
Air Force in being  
at all times  
will not alone  
be sufficient,  
but without it  
there can be no  
national security.”*

*—General H. H. 'Hap' Arnold, USAAF*



The independent Marshall Foundation is a living memorial to the man Winston Churchill called “the organizer of victory.” The Foundation, with its museum, library, and archives, is the place where the ideals and values that shaped and motivated Marshall are kept alive.

The Foundation exists to perpetuate Marshall’s leadership qualities and exemplary character through its educational and international programs, Web site, and facilities that offer a wide range of resources and materials for use by the general public, amateur historians, scholars and students of all ages.



**Celebrating his legacy ★ Inspiring new leaders**

P.O. Box 1600 ★ Lexington, Virginia 24450

540 463 7103 *phone* ★ 540 464 5229 *fax*

**[www.marshallfoundation.org](http://www.marshallfoundation.org)**